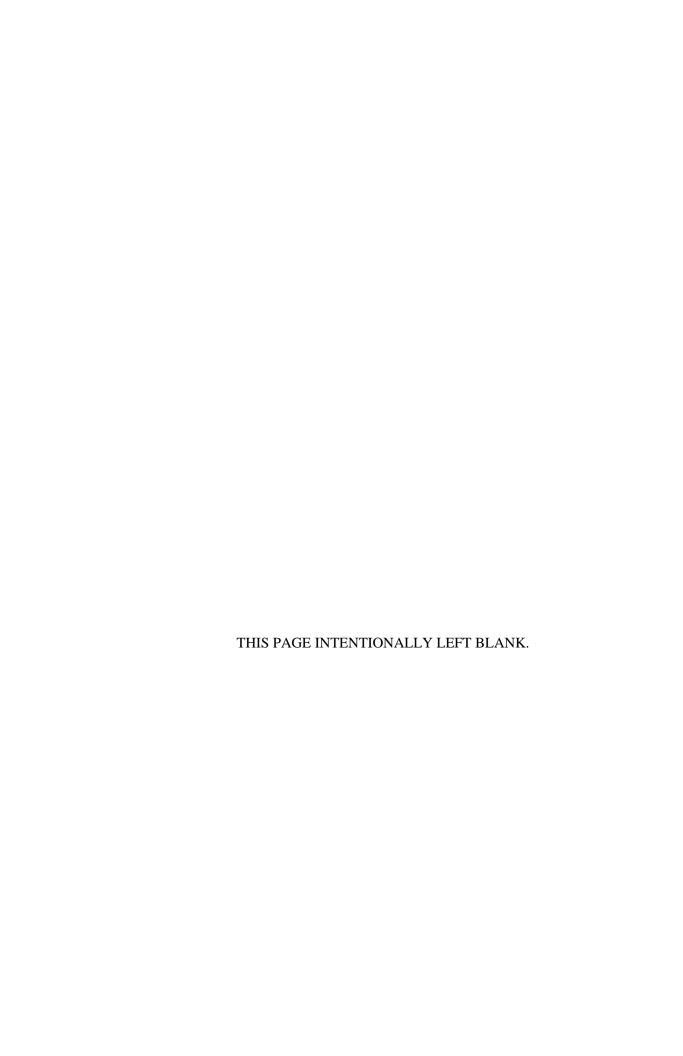


EVERGLADES NATIONAL PARK DRAFT

FLAMINGO COMMERCIAL SERVICES PLAN/ENVIRONMENTAL ASSESSMENT

November 2007



SUMMARY

The largest developed area within Everglades National Park is the Flamingo area, located at the southernmost mainland point of the park. In 2005, the Flamingo area sustained heavy infrastructure damage as a result of two consecutive hurricanes, Katrina and Wilma. These storms caused overwhelming impacts to already aged facilities, and many of the visitor uses and services in Flamingo had to be shut down or reduced. The Flamingo Lodge buildings, the 24 cottage units, the Flamingo Restaurant, the gift shop, and Buttonwood Cafe were closed due to the damage caused by strong winds and six to eight foot storm surges. Historically, Flamingo was the only area in the park providing overnight accommodations, beyond tent and recreational vehicle camping, to park visitors.

Due to the loss of services and accommodations at Flamingo, the National Park Service (NPS) was asked by the public to expedite the process for determining the site's future. As a result, the park embarked on a planning process in October 2006, through the development of a Commercial Services Plan and Environmental Assessment (CSP/EA), to identify options and make decisions about Flamingo. The CSP will determine necessary and appropriate commercial services for the Flamingo area in accordance with all applicable laws and policies, while providing a viable long-term business opportunity for the concessioner(s) ultimately selected to operate the facilities. In addition, the plan seeks to integrate principles of sustainability in site and facility design, and energy conservation, while minimizing impacts to natural and cultural resources.

Based on the analysis of necessary and appropriate services, and public input related to alternatives and desired services, the NPS developed and discussed a range of alternatives. Three alternatives were carried forward for analysis in this EA:

- Alternative A No Action Alternative. This alternative is required to provide a baseline to
 measure the impacts of the action alternatives on park resources and visitor experience.
 Concessions at Flamingo would function according to current uses, which primarily focus on day
 users. Only the campground and limited marina slips would be available for overnight use.
 Projects that have been approved for emergency hurricane funding (two replacement backcountry
 campsites, replacement employee housing, replacement maintenance facility, replacement
 amphitheater) or are necessary to provide current levels of basic services are also included in
 alternative A.
- Alternative B "Flamingo Rebuilt". This alternative replaces the concessions and services that existed prior to the 2005 storms at Flamingo and bring back services offered in years past, but incorporates more modern conveniences and sustainable practices. The facility layout within the Flamingo area would generally remain the same, and the buildings and services offered would reproduce the "Old Flamingo" ambiance of the area. There would be a number of new facilities built including: lodge, cottages, swimming pool, and restaurant, located west of the visitor center to reduce the developed footprint in rebuilt areas.
- Alternative C "Flamingo Redesigned". This alternative would offer a "New Flamingo" with a greater variety of structures and land- and water-based services (providing services offered in the past as well as new services), and would establish the area as an eco-tourism destination. Overnight accommodations would include a new lodge, cottages, as well as ecotents. A creative set of sustainable principles suited to Flamingo's particular environment would be used, including site design, energy management, water supply, waste prevention and "green" architecture. The site would be redesigned to consolidate related uses, minimize the need for utility extensions, and facilitate pedestrian and bicycle circulation.

Summary 1 November 2007

Several elements would be **common to all the alternatives** considered, including the no action alternative. These include:

- Demolition of the Flamingo Lodge buildings and cottages
- Reconstruction or replacement of certain facilities damaged by past hurricanes (amphitheater, an NPS employee housing structure, maintenance office and repair shops, a concessioner housing structure, and two backcountry campsites in Florida Bay)
- Restoration of areas within the Flamingo developed area that are no longer needed for structures
 or facilities to natural conditions
- Maintenance of Flamingo marina complex including fueling stations
- Preservation of historically significant Mission 66 facilities such as the Visitor Center and Service Station
- Incorporation of 2004 Florida Building Code requirements for the High Velocity Hurricane Zone and design to accommodate effects of potential sea level rise/global warming
- Incorporation of accessibility design requirements and sustainable design principles in the construction of new structures
- Use of Integrated Pest Management and sustainable maintenance practices

The park has not yet selected a preferred alternative. All alternatives are financially viable, but alternative C is the most financially advantageous alternative, while alternative A has little long-range revenue potential. Alternative C has been identified as the environmentally preferred alternative. None of the alternatives have any major adverse or beneficial impacts to the resources or values evaluated. Selection of a preferred alternative will follow analysis of public comment received on this draft CSP/EA. Once a preferred alternative has been identified, there will be a 30-day public review period before the Finding of No Significant Impact is issued. The selected alternative (and final CSP) will be incorporated into the park's General Management Plan (GMP), which is currently underway. Implementation of the CSP will begin as funding becomes available. Although there will be additional design, site planning, permitting and consultation necessary to implement components of the selected alternative, this EA serves as the environmental compliance document for the actions identified in the CSP.

Public Review and Comment

This draft CSP/EA will be on public review for more than 45 days. If you wish to comment, you are encouraged to submit your comments directly on the NPS Planning, Environment, and Public Comment (PEPC) website. The other option is to mail comments to the name and address provided below.

Please **email comments** through the NPS PEPC planning website: http://parkplanning.nps.gov, select "Everglades National Park" from the drop down box, and follow the links for the Flamingo Commercial Services Plan/EA. The "Open For Public Comment" link on the left column provides access to the draft CSP/EA.

The "Document List" link provides a list of S. Florida libraries that have paper copies available for review. The public may also contact the park at 305-242-7700 to find out South Florida library locations or to request a CD of the draft CSP/EA. If prompted by voice mail, press "2" at 1st prompt and "5" at 2nd prompt to leave mailing information. A limited number of paper copies of the Draft Plan are also available.

Summary 2 November 2007

Please **mail written comments** to:

Everglades National Park Attn: Fred Herling, Flamingo CSP 40001 State Road 9336 Homestead, FL 33034

Please note that names and addresses of people who comment become part of the public record. If you wish us to withhold your name and/or address, you must state this prominently at the beginning of **your comment.** We will make all submissions from organizations, businesses, and individuals identifying themselves as representatives or officials of organizations or businesses available for public inspection in their entirety.

The NPS will hold three public workshops to present information about the draft CSP/EA and solicit public comment. Each workshop will take place from 6:00 to 8:30 p.m., with a presentation by Superintendent Dan Kimball at 7:00 p.m. Before and after the presentation, the public will be able to view informational displays, meet with park staff, and provide comments.

Monday December 3, 2007 International Game Fish Association Hall of Fame (954) 927-2628 300 Gulfstream Way, Dania Beach, FL 33004

Tuesday December 4, 2007

South Dade Regional Library 10750 SW 211th St, Miami, FL 33030 (305) 233-8140

Thursday December 13, 2007 Key Largo Holiday Inn*

(305) 451-2121 99701 Overseas Highway, Key Largo, FL 33037

*There will be a live web cast of portions of this workshop, including Superintendent Kimball's presentation and the public question and comment period that follows. To view and participate in the broadcast, beginning at 7:00 p.m., go to the Everglades National Park website: www.nps.gov/ever and look for the link on the homepage. From December 17, 2007 through January 25, 2008 (the end of the public comment period), to help inform the public about the project a tape of the web cast will be accessible from the park's website via a link on the homepage.

ALL COMMENTS MUST BE RECEIVED BY Friday, January 25, 2008.

Summary 3 November 2007

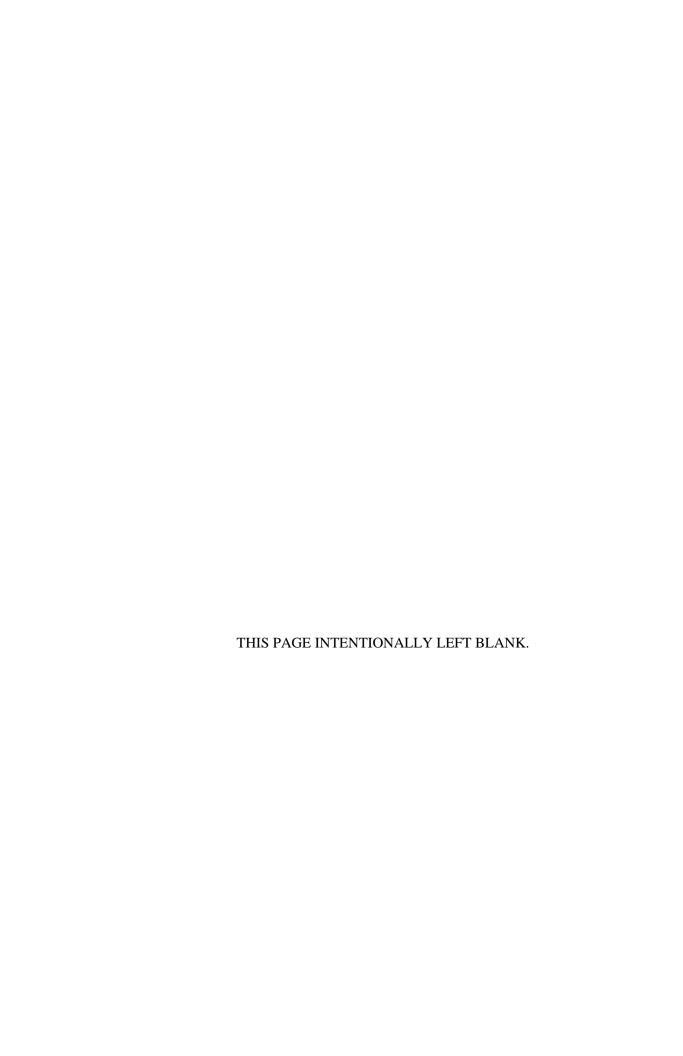


TABLE OF CONTENTS

CHAPTER 1: PURPOSE OF AND NEED FOR ACTION

Introduction	1-1
Purpose of and Need for Action	1-2
Purpose of the Plan	1-2
Need for Action	1-2
Objectives in Taking Action	1-3
Planning Guidance Objectives	1-3
Visitor Use and Experience Objectives	1-3
Park Resources Objectives	1-3
Park Operations Objectives	1-3
Purpose and Significance of Everglades National Park	1-4
Enabling Legislation	1-4
Purpose and Significance	1-4
Regulatory and Planning Background	1-5
Everglades National Park Planning Documents	1-5
NPS Organic Act and Management Policies	1-6
Other Federal Laws, Executive Orders, Regulations, and Policies	1-11
State and Local Laws, Regulations, and Policies	1-14
Park Background	1-15
Flamingo Background	
Study Area and Scope of the Analysis	1-20
Scoping and Public Involvement	1-24
Issues and Impact Topics	1-24
Geological Resources/Soils	1-24
Air Quality	1-25
Soundscapes	1-25
Water Resources	1-25
Wilderness Areas	1-26
Threatened and Endangered Species and Species of Special Concern	1-27
Wildlife and Wildlife Habitats	1-28
Cultural Resources	1-29
Visitor Use and Experience	1-31
Night Sky	1-31
Socioeconomics	1-32
Energy Resources	1-33
Park Operations and Maintenance	1-34
Issues Eliminated from Further Consideration	1-34
Relationship to Other Plans, Policies, and Actions	
National Park Service Plans, Policies, and Actions	
Other Federal Plans, Policies, and Actions	
Other State and Local Plans, Policies, and Actions	1-39

CHAPTER 2: ALTERNATIVES

Introduction	2-1
Elements Common to All Alternatives	2-4
Alternative A (No Action Alternative)	2-9
Accommodations	2-11
Food Service	2-11
Other Facilities and Amenities	2-11
Access	2-11
Visitor Activities - Trails, Backcountry Access, Boating and Fishing, Interpretation	2-12
Sustainable Design	2-12
Alternative B – "Flamingo Rebuilt"	2-14
Accommodations	
Food Service	2-17
Other Facilities and Amenities	2-17
Access	2-18
Visitor Activities – Trails, Backcountry Access, Boating and Fishing, Interpretation	2-18
Sustainable Design	
Alternative C – "Flamingo Redesigned"	
Accommodations	
Food Service	2-23
Other Facilities and Amenities	2-23
Access	2-23
Visitor Activities - Trails, Backcountry Access, Boating and Fishing, Interpretation	
Sustainable Design	
Mitigation	
Wildlife and Wildlife Habitat	
Threatened, Endangered, or Special Status Species	
Water Resources	
Soils and Geology	
Air Quality	
Wilderness	
Cultural Resources	
Visitor Use and Experience, Including Night Sky and Soundscapes	
Socioeconomics	
Preliminary Financial Analysis of the Alternatives	
How Alternatives Meet Objectives	
Alternatives Considered but Not Carried Forward	
Eco-Resort	
All-Inclusive Resort	2-31
The Environmentally Preferred Alternative	2-31

CHAPTER 3: AFFECTED ENVIRONMENT AND ENVIRONMENTAL CONSEQUENCES

Introduction	3-1
General Methodology for Establishing Impact Thresholds and Measuring Effects by Resource	3-1
General Analysis Methods	
Assumptions	3-2
Cumulative Impacts	3-3
Impairment Analysis	3-4
Geology, Topography, and Soils	2.6
Affected Environment	
Geologic and Topographic Conditions	
Soils Environmental Consequences	
Guiding Regulations and Policies	
Assumptions, Methodology and Impact Thresholds	
Impacts of Alternative A - No Action on Geologic Resources/Soils	
Impacts of Alternative B – "Flamingo Rebuilt" on Geologic Resources/Soils	
Impacts of Alternative C – "Flamingo Redesigned" on Geologic Resources/Soils	
impacts of Alternative C – Framingo Redesigned on Geologic Resources/Soils	3-10
Air Quality	2 12
Affected Environment	
Environmental Consequences	
Assumptions, Methodology and Impact Thresholds	
Impacts of Alternative A - No Action on Air Quality	
Impacts of Alternative B – "Flamingo Rebuilt" on Air Quality	
Impacts of Alternative C – "Flamingo Redesigned" on Air Quality	
Coundscopes	
Soundscapes Affected Environment	3_18
Environmental Consequences	
Guiding Regulations and Policies	
Assumptions, Methodology, and Impact Thresholds	
Impacts of Alternative A – No Action on the Soundscape	
Impacts of Alternative B – "Flamingo Rebuilt" on the Soundscape	
Impacts of Alternative C – "Flamingo Redesigned" on the Soundscape	
Water Resources	
Affected Environment	3-24
Water Quality	
Wetlands	
Floodplains	
Environmental Consequences	
Guiding Regulations and Policies	
Assumptions, Methodology and Impact Thresholds	
Water Ouality.	

Wetlands	3-30
Floodplains	3-31
Impacts of Alternative A - No Action on Water Quality	3-31
Impacts of Alternative B – "Flamingo Rebuilt" on Water Quality	3-33
Impacts of Alternative C – "Flamingo Redesigned" on Water Quality	
Impacts of Alternative A - No Action on Wetlands	
Impacts of Alternative B – "Flamingo Rebuilt" on Wetlands	
Impacts of Alternative C – "Flamingo Redesigned" on Wetlands	
Impacts of Alternative A - No Action on Floodplains	
Impacts of Alternative B – "Flamingo Rebuilt" on Floodplains	
Impacts of Alternative C – "Flamingo Redesigned" on Floodplains	
Wilderness	
Environmental Consequences	
Guiding Regulations and Policies	
Assumptions, Methodology, and Impact Thresholds	3-42
Impacts of Alternative A – No Action on Wilderness	3-43
Impacts of Alternative B – "Flamingo Rebuilt" on Wilderness	3-44
Impacts of Alternative C – "Flamingo Redesigned" on Wilderness	3-46
Wildlife and Wildlife Habitat	
Affected Environment	
Wildlife	
Vegetation	
Environmental Consequences	
Guiding Regulations and Policies	
Assumptions, Methodology and Impact Thresholds	
Impacts of Alternative A – No Action on Wildlife and Wildlife Habitat	
Impacts of Alternative B – "Flamingo Rebuilt" on Wildlife and Wildlife Habitat	
Impacts of Alternative C – "Flamingo Redesigned" on Wildlife and Wildlife Habitat	3-58
Threatened and Endangered Species, Species of Special Concern	2 (1
Affected Environment	
Federally Listed Species	
State Listed Species and Species of Special Concern	
Environmental Consequences	
Guiding Regulations and Policies	
Assumptions, Methodology and Impact Thresholds	3-73
Impacts of Alternative A – No Action on Threatened and Endangered Species, Species of Special Concern	3-75
Impacts of Alternative B – "Flamingo Rebuilt" on Threatened and Endangered Species, Species of Special Concern	3-79
Impacts of Alternative C – "Flamingo Redesigned" on Threatened and Endangered Species,	
Species of Special Concern	3-82
Cultural Resources	
Affected Environment	
Archeological Resources	3-85

TOC-4 November 2007

Historic Structures and Districts	3-86
Cultural Landscapes	3-87
Ethnographic Resources	
Environmental Consequences	
Guiding Regulations and Policies	
Assumptions, Methodology, and Impact Thresholds	3-88
Archeological Resources	3-89
Historic Structures and Districts	3-89
Cultural Landscapes	3-90
Ethnographic Resources	3-91
Impacts of Alternative A – No Action on Cultural Resources	3-91
Impacts of Alternative B – "Flamingo Rebuilt" on Cultural Resources	3-92
Impacts of Alternative C – "Flamingo Redesigned" on Cultural Resources	3-93
Section 106 Summary	
Visitor Use And Experience	
Affected Environment	
Environmental Consequences	
Guiding Regulations and Policies	
Assumptions, Methodology, and Impact Thresholds	
Impacts of Alternative A – No Action on Visitor Use and Experience	
Impacts of Alternative B – "Flamingo Rebuilt" on Visitor Use and Experience	
Impacts of Alternative C – "Flamingo Redesigned" on Visitor Use and Experience	3-101
Night Sky	2 102
Affected Environment	
Environmental Consequences	
Guiding Regulations and Policies	
Assumptions, Methodology, and Impact Thresholds	
Impacts of Alternative A – No Action on the Night Sky	
Impacts of Alternative B – "Flamingo Rebuilt" on the Night Sky	
Socioeconomics	
Affected Environment	3-105
Population	
Income	
Unemployment	
Employment By Industry (Jobs)	
Local Employers	
Environmental Consequences	
Guiding Regulations and Policies	
Assumptions, Methodology, and Impact Thresholds	
Impacts of Alternative A – No Action on Socioeconomics	
Impacts of Alternative B – "Flamingo Rebuilt" on Socioeconomics	
Impacts of Alternative C – "Flamingo Redesigned" on Socioeconomics	
impacts of ritoriative c raining redesigned on bottoconomics	

Energy Consumption	
Affected Environment	3-117
Environmental Consequences	3-117
Guiding Regulations and Policies	3-117
Assumptions, Methodology, and Impact Thresholds	3-119
Impacts of Alternative A – No Action on Energy Consumption	3-119
Impacts of Alternative B – "Flamingo Rebuilt" on Energy Consumption	3-120
Impacts of Alternative C – "Flamingo Redesigned" on Energy Consumption	3-121
Park Management and Operations	
Affected Environment	
Interpretation	
Maintenance	3-123
Law Enforcement	3-124
Environmental Consequences	3-125
Guiding Regulations and Policies	3-125
Assumptions, Methodology, and Impact Thresholds	3-125
Impacts of Alternative A – No Action on Management and Operations	3-126
Impacts of Alternative B – "Flamingo Rebuilt" on Management and Operations	3-127
Impacts of Alternative C – "Flamingo Redesigned" on Management and Operations	3-129
CHAPTER 4: CONSULTATION AND COORDINATION	
Public Scoping Meetings	
Public Comment	
Public Review of the Draft Commerical Services Plan/EA	
Implementation of the Plan	
Other Consultation	
Congressional Delegates	
Federal Agencies American Indian Tribes	
State and Local Governments	
Organizations	
Businesses	
Other	
Libraries, Newspapers, and Other Media	
List of Planning Team Participants	
CHAPTER 5: REFERENCES	

CHAPTER 6: GLOSSARY

CHAPTER 7: ACRONYMS AND ABBREVIATIONS

APPENDICES

CONSULTATION LETTERSAPP	
STATEMENT OF FINDINGSAPP	ENDIX C
HNTB TRANSPORTATION PLANAPP	ENDIX D
EVERGLADES PARK MAPS AND REGULATIONSAPP	ENDIX E
LIST OF TABLES	
LIST OF TABLES	
Table 2-1 – Necessary Services at Flamingo	
Table 2-2 – Appropriate Services at Flamingo	
Table 2-3 – Estimated Warranted Investment, Flamingo Concessions Area	
Table 2-4 – Class C Cost Estimates	
Table 2-5 – Alternatives Summary Matrix	
Table 2-6 – Comparison of the Extent to Which Each Alternative Meets the Project Objectives	
Table 2-7 – Summary of Environmental Consequences	
Table 3-1 – Common Wildlife in the Flamingo Area	
Table 3-2 – Freshwater Species in the Flamingo Area	
Table 3-3 – Marine Species in the Flamingo Area	3-50
Table 3-4 – Federally-Listed Threatened and Endangered Species with Potential to Occur	
in the Flamingo Study Area	
Table 3-5 – State-Listed Plant Species with Potential to Occur in the Flamingo Study Area	
Table 3-6 – State-Listed Animal Species with Potential to Occur in the Flamingo Study Area	
Table 3-7 – Visitor Groups	
Table 3-8 – Length of Visitor Stay	
Table 3-9 – 2000 Census and 2006 Population Estimates	
Table 3-10 – 2000 Population by Hispanic Ethnicity	
Table 3-11 – Population by Race, 2000.	
Table 3-12 – Percent Population by Race, 2000	
Table 3-13 – Per Capita Income	
Table 3-14 – Unemployment Rate Trends (Percent)	
Table 3-15 – Employment by Major Industry, 2001	
Table 3-16 – Employment by Major Industry, 2005	
Table 3-17 – Flamingo District Employees Under Each Alternative	3-128

TOC-7 November 2007

LIST OF FIGURES

Figure 1-1 – South Florida Project Location Map	1-1
Figure 1-2 – Flamingo Area Location Map	1-2
Figure 1-3 – Aerial photo, Flamingo Lodge Post-Hurricane Wilma	1-16
Figure 1-4 – Recreation Building Storm Damage Post-Hurricane Wilma	1-16
Figure 1-5 – Flamingo Cottages Storm Damage Post-Hurricane Wilma	1-16
Figure 1-6 – Flamingo Visitor Center and Restaurant, 1958	1-17
Figure 1-7 – Flamingo Visitor Center Complex Today	1-18
Figure 1-8 – Primary Study Area Map	1-21
Figure 1-9 – Primary Study Area Aerial Photograph	1-22
Figure 1-10 – Expanded Study Area	1-23
Figure 2-1 – Flamingo Amphitheater	2-6
Figure 2-2 – Kingston Key Chickee	2-7
Figure 2-3 – Alternative A, No Action Alternative	2-10
Figure 2-4 – Best Management Practices, Porous Pavement	2-13
Figure 2-5 – Example of Applying "Design with Climate" Principles, Mexico	2-13
Figure 2-6 – Sustainable Design Certifications	2-13
Figure 2-7 – Alternative B, Flamingo Rebuilt	2-15
Figure 2-8 – Alternative B, Conceptual Cottage Design under Alternative B, Flamingo Rebuilt	2-16
Figure 2-9 – Example Lodge Design	2-17
Figure 2-10 – Recycled Plastic Lumber	2-19
Figure 2-11 – Conceptual Imaging—Eco Pond and Adjacent Wetland Restoration	2-20
Figure 2-12 – Alternative C, "Flamingo Redesigned"	2-21
Figure 2-13 – Conceptual Ecotent Design under Alternative C, "Flamingo Redesigned"	2-22
Figure 2-14 – Example Ecotent	2-23
Figure 3-1 – Eco Pond Observation Area, Post-Hurricane	3-24
Figure 3-2 – Fixed station locations for the SFWMD funded portion of the South Florida Coastal	
Water Quality Monitoring Network	3-25
Figure 3-3 – Zones of Similar Water Quality in Florida Bay	3-25
Figure 3-4 – Wetland Classification of the Flamingo Study Area	3-27
Figure 3-5 – FEMA's Flood Rate Insurance Map No. 12087c0675k	3-28