

# Park Conservancy Management

## Monday, March 13, 2006, 1:30PM

### Flip Chart Notes

Citizen active participations

- Involvement
- Stewardship
- Importance of Park to community to population
- Significance as a green belt
- National Park experience to new audience

Discussion Topics

Special Places Why is Golden Gate and Muir Woods an important resources in a regional context, and what attributes of the par are especially values?

Q#1

GG and Muir Woods are very different

- GG very active
- Muir Woods Contemplative

Provides a wilderness experience within 15 minutes of San Francisco

- Can get away from it all
- How an this be here
- PAS about value of GG 15 minutes for a National Park experience Urban

Value of green open space

- Inspiration
- Solace @ renewal it provides
- Trail system, exercise
- Family destinations

Can't lock up and can't let be trampled

- Keep in balance
- Part of reason that San Francisco is livable is the park the open space
- Enhances real estate value
- Keeps pristine
- Others are confined this park is integrated and touches so many places

So much unique California & National History

- 4th graders don't have to leave the City
- It's the green stuff

- It's wild it has a sense of isolation
- **Summary of long range plan has survey results (focus groups, gen pop. survey)**  
World Class playground

- Especially in aquatic arena-board sailing
- Recreational innovations mountain bike, kayak
- Need to remember those that don't know about or consider them special
- Need to consider values to future generations
- Military presence was always positive
- Safety and security wouldn't have the park
- Now in transition
- Revolution civic cultural "a little edgy"
- Role that it played in WW2. Community has a positive feeling
- It is only through downsizing of the Military that we have this Park

Nancy would like to involve the early members of the GMP it would be nice to hear the war stories. To video tape these would be great for historic purposes

We also need to forecast the values to the future generations for the next twenty years. We need to look at the demographics of the Bay Area

We need to focus on the demographics of the people who don't know about the National Park

## **Problems and Concerns**

What are the threats to the parks resources and visitor experiences?

- Shrinking NPS presence –across the board
- Security shrinking enforcement
- Not as pristine
- Less interaction w/visitors Ranger availability
- Maintenance
- Facility decline or not available
- Not much facility improvement
- Funds for planning and laying groundwork for future efforts
- When the conservancy have funding, NPS does not have project personnel (insufficient)

### **Access - How people get there**

- Mostly by care of bike
- Not much public transit to the park
- Capacity of the infrastructure
- Impacts visitor experience
- Drawing in new communities

### **Staying relevant to new generations**

- Technology
- Interests
- External economic pressures
- Business' interests in particular sites
- Potential for litigation over allocation
- Scalping of tickets
- Individuals

### **Conservancy also had interest - economic pressure**

- Role shift
- Don't want private funding to influence public funding
- Cost of keeping former military installation as an historic sites.
- The park is like a "bunch of small towns"
- Economic pressures that end up in "emergencies"
- e.g, closure of Alcatraz for a day
- Average visit is 2.5 days ½ day to Alcatraz and or Muir Woods Generates an extra day stay
- City feels pinch with any change in access
- Could sell more than 2000 more tickets a day to Alcatraz

### **Traffic/Parking**

- Traffic to Muir Woods @ Crissy @ GG Bridge overlook
- Parking
- Population pressures special event (e.g. runs)  
impacts other using the park
- Lack of education about park values and mission
- Need to be vigilante about community involvement

### **Dogs! Highest per capita dog ownershp**

- Conflicting ideals over park use
- Impacts other's experiences
- Impacts resources
- Conflicting ideals over park use
- Feral cats & pigs
- Large vocal population about conflicting ideals
- Large population with different needs

### **Internal conflict over park use conflict between natural and cultural leads to leaving the visitor last.**

### **Competition for philanthropic dollars**

### **We need to celebrate the birth of this park**

National move to make parks more “ user friendly”

**Serve first the local visitors then State and then National**

Understand their orientation education needs different than tourists

What is a significant about the special places?

GG provides a wilderness experience for a very urban area

## Planning Division GMP meeting

### Monday, March 13, 2006, 3pm-5pm

#### Discussion Topics

Why is GG and Muir Woods special

What are the treats to the parks' resources and visitor experiences?

The park is the "beach" for 90 miles

- Place to cool off
- No division for recreation management = (Challenge)
- Need to develop a new division = (strategy)
- Recreation Division
- Currently don't support recreation management
- "Edge experience" – vista see to the horizon
- Open space and natural env. In urban context especially in light of history would have been developed snatched form development
- Only going to be more valuable
- More infill adjacent to parklands
- Makes preservation of wildlife more challenging (Challenge)
- Acts as first model of an urban park @ this scale
- Protection of pastoral landscape
- Views of rolling hills, dairy lands
- So much open space along the coast very different than the east coast
- Wilderness across the bridge
- Greenbelt that extends through an urban area
- Regional trail connection contiguous access
- Sense of feeling far away
- Come through traffic and enter into calm feel far away
- Preserves coastline view, watershed
- ½ hour from urban area see mountain lion almost any direction you go in
- Represents Mediterranean climate most are developed in the world this has been largely preserved
- Maritime plants
- Island evolution

Development pressure makes preservation even more precious

The location of the park to an urban population what makes it so important

- parks for the people
- Can see wild nearby
- Innovative for it's time
- Fed's gov't is needed for power and finances
- Heavy regional pressure for recreation opportunities in San Mateo
- These lands will only become more valuable

## Problems and concerns

What are the threats related to the parks

- Funding – Money Keeps us from implementing goals
- Boundary development, encroachments
- Physical encroachment, fencing park in, undesignated access, feral cats
- Landscapes formed by human activity
- Once activity is removed it is hard to maintaining landscape need to find appropriate level of use
- Conflict with recreational user who may not understand mission for resources protection
- Particularly special interest hang gliders dogs, bikes off trail runners, flower pickers
- Conflict among internal staff natural vs. cultural
- Access, access too much to little unbalanced
- Need to define appropriate modes
- Need regional system and alternative
- User fee potential revenue generator by NPS and for others how to react
- Growing population
- Will visitation grow?
- If access is too difficult (no transit and real estate near park \$\$\$\$)

Don't have identity that goes beyond Bay Area

- Independent sites that aren't well connected

Do we want GG Bridge visitors to visit other areas? From all over the world

Need carrying capacity determination

**People don't view the park's special places as special need to educate appropriate behavior**

Revenue generation (e.g. Warming Hut expansion)

Park partners want to make \$ to maintain resource sometimes in conflict with other goals

## **Cultural Resources Division**

**Tuesday, March 14, 2006, 3-5 Meeting**

Significance of Golden Gate get rid of natural and just use scenic  
Add a statement to the newsletter - Craft a statement about non military pre  
historic to pastoral lands. We need to make sure that it a National significant  
pastoral lands not a local resource.

**Muir Woods is the first forest under the Antiquities Act. This served as a  
model for others to come after.**

### **Discussion Topics**

#### **1. Regional Context and Special Places**

##### **What makes GG and Muir Woods so special?**

- Sutra Baths – not improve the site
- Make it safe do not clean it up to much
- Concept of ruins
- Discovery
- Importance of Ruins – don't remove all evidence helping public understand
- Pastoral blended look of human use with natural landscapes
- e.g. Military lands, Ranch Lands
- Fence lines, Roads Taines
- Pastures, patchwork
- Get to beach access Beach Access is often a challenge
- Threat to visitor exp and resource to get t the beach
- Native remnants of native species, coast lines, arch sites
- Partners not having the same objectives as the NPS same stewardships ethics
- Not able to manage our partners inadequate NPS to partner
- Museum program is endangered can't meet NPS standards and not providing visitor access and park staff all users
- Large un-cataloged collection
- Housing
- Arch sites- nature of life
- East end of Crissy interpt ethro Parkway???
- Use resources that can be used as teaching tools for all ages
- Military is arch to
- Invisible park resource need to help understand in order to appreciate to resources
- Historical maritime prehistoric site for research

## **2. Problems and Concerns – Threats to the park**

- Lack of funding neglect
- Inadequate staffing
- Subduction unstable
- High erosion
- Prehistoric sites
- Vandalism fires / park arson
- Out of site squatting Lack of resources identification
- Not surveyed
- Lack of res. Identification
- Lack of understanding that this is a Natl Park
- NRA not important as National Park
- Lacks Brand identity
- Branding of sites vs. the whole park
- The park uses partnerships as a goal not a means. Park needs get farmed out to partners. The park needs to manage the aging staff. It needs to look to the up incoming staff.



## Maintenance Division

Wednesday, March 15, 2006, 9-10:30

### Discussion Topics

#### Regional Context and Special Places

#### What makes GG and Muir Woods so special?

- Throttle the natural process is not fully functioning
- Muir Wood natural process is not fully functioning?
- Native species – reintroducing is it wise management?
- Ocean Beach - Ft. Mason restroom vandalism graffiti
- Threat to processes
- Protect too many assets ineffective
- Historic need to prioritize
- Based on funds
- Select protecting
- Can't protect everything
- Special places Bonita Cove Tidepools
- Visitor use res protection
- Wildlife harassment tide pool overuse
- Tenn. Valley
- Lacks services, access, H2o, horse
- Sanitation, sewer, visitor parking, picnic
- Wild, Off hiking, campground, easy access close to where people live
- Loop into lager tail sys including state park
- Kirby Cove declining forest pine patch canker cultural landscape
- Need reforestation
- Campgrounds 100% occupancy
- 3 walkins, demands for camping
- Future home for maintenance
- Stop moving vs. Funston good facility Balloon hanger big equipment
- Maintenance work needed vs. Natural Res. Objectives concerns e.g. drainage solution grading road
- When maintained, how maintenance what left behind
- Horses - Headlands whip out trails stables are impact, impact use headlands use impacts impact Miwok, Muir Beach impact Golden Gate
- Must have trails sensitive riparian habitat
- Use vs. impact of the horses Miwok stables get this from the notes fill in the blank
- Horses stable are not a benefit to the park purpose privilege to a few
- Homeless encampments/needles left behind Ft. Mason/East Miley/More in south unstable/daily problem eastern part of Ft. Mason

- Feral cats - Ocean Beach similar areas as noted above
- Housing @ Headlands
- Housing for staff and partners permanent and seasonal
- Aging workforce – cost of housing
- Centralize                      Ruins ?              Decentralize              N/S  
Grounds?
- How do staff get to their area of employment

## **Alcatraz Vision Team**

**Wednesday, March 15, 2006, 11-12:30**

Golden Gate Room

### **Discussion Topics**

#### **Regional Context and Special Places**

#### **What makes GG and Muir Woods so special?**

Things need to be laid out and analyzed to work together to move issues forward

Conditions have changed so significantly since the last GMP

CLR needs to happen. Is it funded No CLR part one and part two

What kind of money would it take to do a CLR? = \$150K

Who would be the key players? Craig

#### **Threats**

- Alcatraz needs an integrated Vision
- Shoreline stabilization
- What is practical and feasible in Building treatment ongoing with restoring the buildings on
- Basic resources knowledge is needed part of this could come from CLR
- Ruble piles - How to deal with the this situation
- Infrastructure water energy
- Scale of concessionary
- Museum – vs. exhibits should they be moved to a structure.
- How to use what are the needs - Indoor space needs – Operational
- Staff space issues
- Landmark moves to a ruin What was the integrity of the landmark at the time it became
-

# Natural Resource Division

Wednesday, March 15, 2006, 1-3

## Discussion Topics

### Regional Context and Special Places

#### What makes GG and Muir Woods so special?

- Knowledge of ecosystem geological of Muir Woods is not getting out to the Public
- Citizen Stewardship
- Foundation of knowledge of Natural res that are detailed
- Alcatraz Sea Bird
- Unique assembly of colonial nesting
- That is accessible to the public
- Wildlife viewing is a benefit to the park
- Nesting colony disturbance bird you disturb others
- Interns and internships turn into the managers of the future
- GGNRA is outdoor lab
- Visitors and volunteers interact with the lands plus volunteers are visitor group-serving the park transform visitor to participants/public partnership makes this park work money, steward, learn support – use as model for people to participate in the park
- Access to T&E species and species their habitats
- Natl significant for water birds salmon rest sites stepors???
- Community stewardship
- Intens. that work in the park huge training ground
- Become res mgrs. Of the future
- Research destination
- Model for ecological restoration
- Nation wide
- Community based and beyond
- Eg genetic issues related to nursery program prop methods
- Nationally significant migratory pathways for critters birds, salmon experiment with invasive species mgmt a the forefront of inv. Species mgnt.
- Park refuse to be divided into cultural and natural resource programs melded together duality @ most sites
- A lot of haul out sites for marine mammals –the park plays an important role
- Nativism people want to restore natural habitats facilitation a national movement
- Large amount of shore line protected by park land important function for supporting urban population and wildlife buffers impacts on Natural resources from urban population
- Also conduits from access -challenge
- Benefits of shore line protection within the park:
- Ecosystem services than just shoreline - more broad

- Spawning grounds
- Areas of the park provides sanctuary from the noise, glare of the urban environment
- Complex of coastal lagoons a lot of unique features for the landscapes
- Unique location and diverse visitation u
- Unique position to educate others about the values of the National Park Service
- Knowing you're in a National Park
- High standards
- Must educate
- Ho do you know when you're in the park?
- Sediment loading into water bodies
- Water quality high caliber
- Herbicides pesticides what are the impacts and influences
- Wildland urban interface creek tension e.g. plants, animals deal with in unanticipated way
- Place for wild nature in the park near urban area
- Biosphere recognized top 25 biodiversity in the world
- Nursery aspect focus on species – T& E forefront in methods to dev. Control
- Tension of how we use park lands refuse to divided by natural and cultural resources
- Peninsula pop that are genetic distinct
- Value a repo \_\_\_\_\_ ??? Of these \_\_\_\_\_ ???ecosystem
- Indian tribes and their values reach out
- Native pre-European plant communities landscapes as part of cultural landscapes
- Invasive plants and invasive animals big user group takes a lot resources to try to mitigate pathogens
- Habitat fragmentation keeps the park from being able to meet high standards of NPS policies
- An island always being encroached on
- Difficult to allow natural processes to continue
- Need to educate neighbors about the challenges of the wildland urban interface need help from partners constituencies
- Need to find creative new ways to educate neighbors

## Challenges/concerns

- Pressures and demands from local community can trump national needs need high national needs
- Need high national standards and educate
- People drive thru the park as a commute don't
- Realize their in a national park
- Need identification fee kiosk
- Do we want alternative transportation and road removal to mitigate traffic impacts
- Large # of visitors in close proximity to large # of animals
- Disturb habitat – gull impact on vis. Exp @ Alcatraz
- Education haphazard about N.P values issues
- Physical impact of high visitation litter, damage, dog waste, uncontrolled parking Baker Beach social trails
- Inadequate funding to sustain a stable staff enough staff for stewardship
- How to share large amt. of info with public so they share our understanding

- Endangered species recovery eff
- Climate change will affect park habitats sea level rise
- How to provide group camping, address issues what's appropriate
- Need to continue stewardship long term-need a funded program that supports continuity of stewardship program

## Visitor & Resource Protection

Wednesday, March 15, 2006, 3-5

Presidio Building 1216

### Discussion Topics

#### Regional Context and Special Places

#### What makes GG and Muir Woods so special?

- ARPA-Not being taken seriously
- There are no teeth mentality that damage is not so bad
- Without, Interp, do we education Law enforce can not do it alone
- People need to understand and then value
- Lack of funding maintenance
- Use conflicts dog bikes horse hikers
- Gangs cruising spots in the south district
- Fort Scott, Lands End
- Black Sand Beach \_\_\_\_\_ ??? Beach
- Park is absent \_\_\_\_ ??? education component
- Trail system issues
- Connection linking park and other destinations
- Dead ends
- Re routes needed to provide appropriate access Dias ridge Miwok steep
- Need more active trail mgmt
- Need maps & signs
- Social trails need closure & rehab
- Trash
- Gang activities criminal element beaches, trails
- Conflict with other users
- Hot spots known data base not good retrievable
- Marine resource protection
- Commercial fishing in park bound long term use
- Not enough staff to patrol enforce
- Leal haul out
- Herring fishery
- Dungeness crab fish mollusks
- Over harvest
- Place to get away from it all
- Important attribute even available on busy day and at usually busy places and find times places of solitude need to preserve that experience
- LE presence not welcome at Marshall beach media pressure needs clear management direction signage, enforcement, mgmt court support
- Boundary encroachment/WUI

- Need good survey, markers, maps
- Clearing NPS Lands to protect homes
- Clearing/Landscaping park land
- Camping need more sites better maintenance group camping act to beach fires needed for service groups vault toilets
- Recreation area gives wrong expectation impression about appropriate uses/preserve
- Park growing south
- Radio, vehicles ,patrol
- Required occupancy in south
- Relocate ranger office
- Review occupancy in south
- Trails - place to get away from it all important attribute even available on busy days
- Needs a clear direction from management on the cruising problem
- Need enforcement action Reg and
- Preserve Ocean Beach from debris impact from bon fires glass nails other debris & Muir Beach
- 5 camps sites @Kirby
- Lack of National Park identity out reach to community
- Leads to people thinking it's local park
- Lack green & gray in fields
- Park signage diff
- More park programs park videos
- Muir Woods no uniform rangers
- More of a preservation graffiti
- Park Staff presence not enough Green & Gray
- Not enough known /interpreted about archeological resources prehistory
- Mover visitor center contact
- Potential restoration of lagoon pond at Stinson beach dirt lot
- Mural project for Ocean Beach seawall
- Condos at ocean beach unsafe need to be closed
- Facility needs for LE
- Muir Woods no uniform rangers
- More of a protection of coastal
- Coastal fortifications graffiti
- Needs intrep in hist. structure
- Presence of NPS
- Gates security
- Lots of activity
- The story needs to be told using intrep waysides and others
- Nike missile site excellent visitor opportunity open one day per month
- People can use the park for free 24/7/365
- There isn't much public transportation to areas throughout the park
- Bolinas stage potential for hot springs state park opportunities



# Open House

## Employees scoping meeting

### 3-5pm Thursday March 16th

#### What is special about the park?

- First citizen resistance to urban sprawl 1960's and early 1970's Masincello Headlands
- Presidio home of buffalo soldiers amongst first civil servants 1899-1904
- Uninterrupted green space Marin to Tomales
- Epicenter of modern geology plate tec
- Unparalleled recreational opportunities in an urban environment
- Preserving wildlands in close proximity to urban environments
- Proximity of park to diverse populations
- Education these communities about the parks
- Education Ocean Beach is part NPS
- Local laboratory for the bay area
- Slide ranch
- Crissy ctr
- Sustainability
- Opportunities to model & showcase best practices for envor sustain (Alcatraz self sustaining)
- Benefits from unusual economic contributing
- Opportunity to capitalize on celebrity i.e. infamous Alcatraz to promote environmental innovation

#### What are the issues and challenges for the park?

- Plan needs to be part of raising awareness for funding needs and rec & education opportunities shine a light on this pot of gold
- Could become more of a tourist destination tourism is recreation
- Military was steeped in secret and some of that continues need to raise awareness of public opportunities
- Lack of facilities for families show up with large picnic baskets and are turned away
- Educating communities about the parks e.g. Ocean Beach=NPS
- Educating diverse groups about the parks
- Accessibility ID areas that are accessible how to make this info easily available to stakeholders visitors
- How to interactive real time obtain knowledge about availability for accessible
- Minimal public transport to access the park
- 28 lower fort mason
- Another bus goes to Ft. Baker
- No bus stopping @ Ft. Mason
- Alcatraz is the money
- Maker for the rest of the park
- Remove asphalt path in Muir Woods change to board walk
- Restore historic buildings at Muir Woods
- Regulate tour bus at Muir woods and all park areas
- Tenn Valley restore or remove dilapidated historic buildings e.g. old ranch houses etc.
- Convert stable operations to concession contracts
- Alcatraz help issues related to the working condition and birds office heat

- Stories
- Military history at Alcatraz need funding
- American Indians
- Prison stories
- Needs of partners often take presidencies over needs of NPS or preservation
- Fear that the organization with money drives the mgnt activities
- Identify let partner identity overshadow NPS identity
- NP vs. NRA
- Huge park in many sites that are spread out
- People don't know their in a NP
- If NRA need to embrace places where people can actively recreate e.g. hang-gliding need to let people know of the opps
- Need public transportation to the Marin Headlands
- Mori Point needs a restroom
- More historic plants that could be restored
- Redo of entrance to Ft. Mason cherry trees falling over
- Need sigle location that captures all of the history
- Funding gaps going to have 50% less by 2009
- A lack of willing leadership in Washington
- Less people to do the work
- Lack of focus
- Balancing recreational opportunities with resource preservation
- Push to be a real National Park will reduce recreation opportunities
- Perception that NPS is taking away historical rec. opps
- Can't defer maintenance cost just go higher need to identify what's going to cost more to maintain and set priorities

# Redwood Creek Watershed

GG Room

10:30-12:00

## Archeo potential district MUBE

Watershed map can we get it Craig Scott has it  
Plans that are under way for the watershed

Plans – CR Studies Muir Wood draft HRS Ranch D.O.E.  
Camino Del Canon D.O.E.  
Check notes check notes

### Existing

1980 GMP -GOGA  
1980 State parks 1980 plan for Mt Tam 1980  
2006 GOGA Fire Management Plan  
2003 Redwood Creek Vision Plan  
2005 Muir Beach CSD adapt mgmt plan

### Plans Underway

Wetland plus Creek restoration at big lagoon DEIS- 2006 watershed assessment complete 2006  
Dias Ridge/wast view trail EA 2006  
Waters need assessment complete 2006  
Equestrian plan GG Dairy  
CTMP ended plus redirected to pilot project  
Marin county wide plan  
Marin County Wide Plan -  
2006 Banducchi flood plain past restoration 2006-2007  
Future Pond issues  
Ongoing Flood control issues  
Flood Control MUBE

### Issue/Challenges

- Water quality maintaining in stream flow sedimentation
- State declare fully appropriate
- Increase storage
- Waste water management
- Alternative water supply for community
- Non CCC is continued use appropriate water use
- Banducchui House - GG Dairy School check notes
- Weikelman residence
- Land use decision for transition property con
- Roads sedimentation exotic and illegal diversions
- Rural character how do we maintain the rural character
- Lack of CR data for Mt Tam such as pan toll

- Camp Eastwood Mt Tam site not in hrs
- Archeo area wide surveys needed
- Water quality sed./contamination quantity
- Maintaining in stream flow
- State declare fully appropriated
- Increase storage for community supply waste water mgmt
- Alt. water supply for community
- Non CCC structures is continued
- Use appropriate what uses
- \_\_\_\_\_????? Roads sedimentation exotics illegal diversions ag use eqst use
- Banducchi
- Sustaining rural character
- Concession plus NPS facility needs/sites
- Marin County Road long list of issues
- NPS visitor parking on state park prop
- Visitor services Visitor exp gateway most accessible or limit visitor capacity @ MUWO/MUVE etc. visitor access solutions outside of NPS land
- Adjusting to MUWO as historic district integrating protection of natual and cultural resources
- Holistic mgmt approach beyond
- Park boundaries pathogens \_\_\_\_\_?
- County roads in watershed need cooperation to address resource issues
- Green gulch guidance for compatible private in holding land management
- Neighbors as well
- Acquisitions decision ie floodplain
- Boundary change residences Manzanita parking plus visitor contact
- Fees for parking entrance fees
- Reservations

## Special Values Places

- Please see Vision Doc
- #2 the watershed in managed as a whole
- Natural Resource management Maintain the natural beauty
- All work together in the ongoing planning
- Water – redwood creek aquatic values of scientific interest big lagoon wetland one of few undammed creeds in Marin
- Redwoods – old growth
- Fish T & E southern most healthy Coho pop not contaminated with hatchery fish
- Early recreation development remnants
- Early conservation movement
- Azorean dairy farming local southern Marin
- Barbra can you send the document to Harlen @ the Denver Service center
- Spotted owls and very diverse ass of bats
- 90% of watershed is protected

- Trail system recreation cult value Dipsea accessibility
- Human occupation cultural value
- Important layers and connection to redwood conservation
- Military hill \_\_\_\_\_ MUBE

# Business Mgmt

## GMP Meeting 3/14

### PowerPoint presentation

- Daphne had concerns about the watershed and its coverage in the GMP
- Jay- there should be a significance paragraph re: cultural diversity and urban population. Daphne further suggested “large population” should be changed to “diverse” or “large and diverse”.
- Daphne- significance statement for Alcatraz should include something about colonial nesting birds (focus group may be needed to sort out the natural vs. cultural significance)
- Steve- Resource-based vs. programmatic-based significance. Do we need to acknowledge the people and programs as well as the resources? Fundamental resource vs. guiding principle. GMP is intended to describe desired conditions and the programmatic part comes later?
- What does phrase “manifestation of early 20<sup>th</sup> century conservation history” mean? Better phrasing needed.

### Discussion-Special Places

- Muir Woods- “wilderness in cameo” (last remaining pristine redwood forest close to urban area). Connection to people and place- more than just tall trees. Texture and wealth of both natural and cultural systems.
- Breadth and depth of educational opportunities- several partners. Help people understand park significance and mission.
- Amount of undeveloped open space near a large urban area. Includes accessibility (connects to a street; can get to easily).
- Diverse experiences in a compact visit. In short time frame and small geographic area, can see variety of things, in many parts of the park.
- Diverse recreation.
- Refuge (cultural, natural, people). Will become more and more valuable.
- Can connect and understand how you fit in (green, quiet, cultural history).
- Peace and tranquility in Muir Woods is unparalleled. Outstanding opportunity for having natural soundscape. Other areas (besides Muir Woods) have these values too- including open areas (open spaces throughout the park).
- Sense of not being in the city.
- Amazement @ ease of finding solitude. Juxtaposition of urban environment with a place of solitude.
- Natural settings where people can feel safe- other people around and aren’t completely alone (e.g., Crissy Field).
- Outdoor boot camps- exercise groups for healthier lifestyle.
- Events (walks, runs, etc.)- organized group activities and special events also oriented toward health concerns
- Ease of wildlife viewing
- Commercial activities- movie/TV filming, weddings, concerts, etc.- see website. Also commercial tours. (Joe said Fort Mason Center needs to be addressed in GMP- will be “reflected but not revisited”.)

- Visitors can see restoration in progress; maybe participate as volunteers
- This is a water park and water-based recreation is growing rapidly.
- Park showcases area's climate and weather
- Pure scenic qualities
- International recognition
- Variety of landscapes, vegetation, natural, cultural, landforms, water/land interface, etc.
- A place to "give back", act locally, and feel connected (environmental karma). Becoming more and more significant. Many focused on key places- site specific.

#### Discussion- Challenges

- Overarching sense of connectedness- identity of the sites within the park.
- Pros and cons of connecting the sites. People identify with specific sites but don't know that we are a national park- missing identity.
- Name is confusing- doesn't highlight the values (NRA vs. NP)
- Juxtaposition of city, county, state lands with NPS lands- confusing.
- Confusion internally as well, about reference of which sites are included in GG NPs
- Need clear identity that links us to the NPS
- Transportation to the park for people without vehicles, or people who choose not to drive to parks. There is a regional influence- people who take public transportation to work during the week may still want to drive to parks on weekends (i.e., use transportation when necessary but don't use it when there's a choice)
- Unpermitted commercial tours (fishing boats doing tours around Alcatraz)- having impact on natural resources and visitor experience (flushing out birds, noise, pollution, information is not regulated, etc.) Also bus tours that aren't permitted.
- Air tours
- Enforcement of marine areas- don't have resources to do it
- Appropriateness of partnerships as we have evolved- not necessarily tied to current and future park objectives- need to examine legacy.
- Need to balance realism of ideas- consider fiscal constraints while not limiting all opportunities
- **Need a sense of priorities with the plan. How do we set these priorities?**
- Driven by partnership ethic, which often conflicts with park goals. Tendency to seed responsibility to partners. Example: Conservancy money comes in and NPS doesn't have capacity to manage projects (or is it a deployment/organization issue instead of capacity?) NPS staff are already overwhelmed by layers of duties.
- **Partnerships for partnership's sake- GMP should include a range of guidelines.**
- Need more oversight
- Expand relationship oversight/mgmt
- Tension between resource protection and visitor use. GMP needs to help resolve tension and identify tradeoffs.
- Tension between small businesses- fairness issue- some are allowed while others are not.
- Inconsistent application of the rules
- Checks and balances on backroom politics.
- Carrying capacity determination is needed. Requests for many uses (hot dog carts, kite surfacing, coffee carts, café, boot camps, surfing classes, etc.). Desired condition of the

resource needs to be determined and enforced. Many demands and perceived rights.  
Tension between educating about resources and allowing resource to be degraded by use.

- Will public accept the carrying capacity concept? This will be addressed.



# Interpretation Division

## GMP Meeting 3/16/06

### PowerPoint discussion

- Questions/concerns about exclusion of Fort Point.
- Howard: doesn't think park actually doubled in size in past 20 years ("increased substantially" might be better phrase)
- Howard: Will other plans (such as the 1998 Presidio plan) be referenced in this GMP? How do "expiration dates" of the various plans match up? Nancy said that the vision of the plans would not expire, and that PWR did not want to reopen these areas for consideration if they were already covered elsewhere.
- Excluded areas: confirm exclusion at end of scoping
- Watersheds and historic districts linked with areas outside of the park need to be considered
- Howard: there are new areas of the park that NPS has not yet taken management of (Rancho Corral de Terra etc.)
- Why does Alcatraz get its own significance statement? Recognizable icon. Statement has been rewritten; onscreen version has been edited down. May need lead-in in text to explain anomaly.
- Parks for the People- reaching more diverse audience, who may not usually visit a park. This has become our significance but is not reflected in significance statements. Maybe this needs to be included in park purpose? This will go back to planning team for discussion.
- Mia: will we have intensive public participation such as with 1980 GMP? We will be having several meetings and mailing out information but don't have time or budget for hundreds of meetings. Nancy: planning team would like to explore public participation ideas with Mia.
- "As funding allows" statement in timeline (Winter 2010) not needed since this is not a funding document

### Discussion: Special Places

- Multi-sensory experience- soundscape, sense of solitude and well-being, inspiration, fresh air. Not just a visual thing. Some of these are attributes of physical place, some are things physical place invokes.
- Viewshed- Endicott Gun placements. How do gun placements relate to historic views.
- Alcatraz views from city
- Values of existing open space (green areas) in middle of urban area- access, (public) transport to those opportunities (inner city)- all abilities
- Recognize integration to people's daily life
- Manage open lands so that they retain natural, wild character that is different from city environment
- Learning aspects of open areas- informal outdoor labs (ex: Marin Headlands and Crissy Field, but almost any area could be considered outdoor learning opportunity). The key attributes of each place that make it a learning opportunity need to be protected.

- Activism, volunteerism, stewardship
- Van Ness- Pier- opportunities for water transport for this location- historic use.
- Changes over next 20 years (in what we value as a people) need to be built into the GMP. The only thing that won't change is desire to protect resources- everything else is a variable. (Example: significance of Alcatraz in 20 yrs may be related to Native American issues rather than military issues.)
- Protect resources we have
- Link to broader issues
- Involve and encourage visitor understanding
- Housing- difficult to find and needed for park purposes; why remove units? This is another example of how things change over time.
- Should we acknowledge that GMP can be amended and that vision is evolving?
- GGNRA evolved out of Muir Woods conservation movement; be aware that same spirit can evolve and direct GGNRA in the future
- Livability of urban area w/surrounding open space- natural and connection to the history
- Point Bonita and lighthouses in general- peaceful, cooperative. Contrasts with military/wartime elements of the park.
- Support sustainability, portability, and environmental purposes in providing access and transportation

### Challenges

- Influences that affect our resources but that are outside our control- how to provide coordination in shared values (soundscape, air quality, etc)
- Watching wildlife return to Marin Headlands
- Best Management Practices for watershed perspective & includes infrastructure
- Sudden Oak Death, bird flu, global change (climate change)- beyond our control but could impact our resources
- Virtual visitor center- ability of NPS to rise to the technical challenge. How accessible is new technology?

# **Issues Summary**

## **Notes from NPS staff meetings held in 2001 and 2004**

### **Golden Gate National Recreation Area**

#### **Natural Resource Issues**

- The GMP should provide a framework for recovery and restoration of threatened and endangered species to achieve natural and cultural resources goals for park's role in recover. This includes watershed restoration and carrying capacity management.
- Need to acknowledge/emphasize importance of marine resources (National Marine Sanctuary, Marine Protected Areas).
- Need to define desired conditions of marine resources and identify how to protect them, including addressing vulnerabilities from sea level rise. Protection measures are limited by resources and equipment.
- Identify (potential) marine protected areas, including San Francisco Bay.
- How much attention should we place on research projects in the park (including cultural resources)? Should we expand the program and invite targeted research projects?
- Urban fragmented habitats. What is possible/sustainable? Are there key corridors/species/system processes on which preservation/restoration should be focused? The GMP process should include a boundary/flow analysis, etc.
- Managing for habitat integrity versus single threatened/endangered species planning. Broader resource integrity issues should be addressed.
- Define desired future condition for biodiversity in the park/plan area in regional/national context.
- Need to define a climate change framework/policy/philosophy. How should the park respond to shifting rainfall regimes, changing vegetation , etc.?
- Provide a framework for prioritizing work on exotic species and restoration/preservation of native biodiversity.
- Incorporate preservation and access for geologic and paleontologic resources (e.g., all the chert).
- Provide a framework for acknowledging and preserving natural processes (hydrologic, geologic, biologic, and atmospheric).
- What is tie-in to broader resource goals of Golden Gate Biosphere reserve?
- Provide better guidance on special resource lands so that in-holding owners/managers can become better stewards.
- Provide policy guidance for natural soundscapes, dark night skies, and sustainability. Define zones in which the NPS will provide the minimum intrusion on the visitors' experience (e.g., no sign/no wayside zones).
- In an ever-urbanizing area, can the park realistically continue to maintain, fund and manage elaborate habitat restorations? Invasive species and other factors may force these managed areas to become "ecological man-made gardens" in order to stave off the effects of urbanization around the park.
- Control illegal uses —( eg., mountain bike trail construction ).
- Visitor access! character/intensity of use. Should we allow any new development? How can people get there without cars?
- MVWO — desired future conditions for Redwood Creek (includes standard amounts of man-made fill allowed into Redwood Creek) (includes) transportation infrastructure within Redwood Creek ecosystem

- Muir Beach — desired future conditions for lower Redwood Creek and Big Lagoon area
- Managing Muir Woods to “primeval forest” condition as highest value vs “getaway Redwood experience”
- Rodeo Valley Lagoon — desired future conditions for lagoon and access to beach area
- Wildland urban interface working with communities
- Restoration Strategy for Bolinas Lagoon
- Stinson Beach — protection of instream flows, minimize community and park water use to protect park natural resources (T & E spp)
- Funston: T&E plants/USFWS recovery plan develop site specific plan (outside of GMP) and allow for adequate implementation
- Alcatraz: establish estuarine reserve along western side to protect long term sustainability of seabird colonies
- Ocean Beach: sand transport/erosion/realignment of Great Highway/dog management
- Ocean Beach: adopt snowy plover management plan, increase emphasis on their protection
- Funston: restore more coastal dune habitat/reduce fragmentation
- What to do about retreating coastline in San Mateo?

### **Natural Resource / Carrying Capacity Issues**

- What are the sensitive resources and areas where visitors access should be limited?
- Giacomini: level of public access?
- Carrying capacity for Tomales Bay?
- Reduce human and commercial use impacts on Tomales Bay natural resources.
- Carrying capacity Bolinas Lagoon watershed
- Carrying capacity Redwood Creek watershed
- Marin Headlands - Point Bonita increase resource protection (establish marine preserve) from land and water of harbor seals (Pt Bonita Cove) and Bird Island
- Marin Headlands Carrying Capacity — especially with respect to park partner development plans and environmental education programs.
- Carrying capacity and appropriate uses (Milagra).
- Alcatraz: revisit of island carrying capacity based on reuse options of bldg 64 and laundry bldg and broader evening use scenarios

### **Natural and Cultural Interface Issues**

- Mann Headlands/Fort Baker — define areas of natural resource vs. cultural resource emphasis or develop coordinated strategy that prevents impairment.
- Muir Woods — define areas of natural resource vs. cultural resource emphasis or strategize coordinated approach that prevents impairment
- Issue MUWO Muir Beach Natural/cultural interface
- Preservation opening - to visitation – Cavallo.
- Alcatraz: nature over culture? Culture over nature? When/where/which?
- Funston Management emphasis — revisit/confirm conceptual planning

### **Cultural Resource Issues**

- How much attention should we place on research projects in the park (including cultural resources)? Should we expand the program and invite targeted research projects?
- Provide a framework/structure for what is important to maintain and preserve (e.g., Section 106 re: preserving historic structures).
- How much is enough land? Avoid “thinning of the blood” concepts and concentrate on integrity/wholeness of the resource. (“Thinning of the blood” is a concept where one agency accepts too many additional resources/responsibilities that damage its mission because: (1) the new resources lack national significance/or integrity, (2) no/inadequate funds and staff are allocated to care for resources, and (3) because of 1 and 2, total effect is weakened system.
- Develop desired futures for cultural resource preservation and interpretation beyond adaptive use/rehabilitation (e.g., restoration of specific resource for better public understanding, like Battery Cavallo, etc.).
- Develop desired futures for Native American issues (e.g., interpretation of archaeology, ethnographic resources, traditional cultural uses).
- Define goals for relationships with Native American tribes associated with the park lands. Define cultural landscape contributing elements and defining characteristics and limits to change/development. Recognize the dynamic processes of site/cultural evolution over time.
- Preserve historical structures by using them. Minimize new development for NPS and its partners. Reinforce NPS policies on reuse.
- Prioritize how we are going to deal with Section 110 of the National Historic Preservation Act.
- Continued preservation of Nike site, Fort Barry (VIP issue)
- Future of historic furnished barracks and mess hall, Ft Cronkhite
- Angel Island - Future management of historic resources
- Preservation/rehabilitation of Angel Island Immigration Station
- Identify cultural resource preservation needs including historic and prehistoric resources.
- Create sense of linkage of all San Mateo lands/properties
- Recognition of units by visitors
- Character and Intensity of Visitor Use/Visitor Access & Trails.
- Fort Funston: make decision on what Fort Funston is
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### **Cultural Landscapes, Collections & Museum Issues**

- Address agricultural use at Corral de Tierra.
- Create “road map” to move from “critically endangered” museum and archive collections to a state of peace, preservation and use.
- Does GOGA fix its museum preservation problems by itself? What about SAFR and other bay regional NPS units? Outside museum partners appear to be limited to cooperative role— probably not as solutions for core management issues.
- Urban parts of the park (e.g., Ft. Mason) will become more valuable in an urban region lacking developable areas. How do we value these areas in the future, and who do we allow to use them?
- Consider sustainable agricultural leases as a preservation/partner treatment.
- Provide for preservation and interpretation of museum collections. Describe future for locating, interpreting, and “using” museum collections their preservation and public interpretation.
- Incorporate huge advances in the cultural landscape discipline into planning. Consider a wide range of treatments (rehabilitation, preservation, restoration, adaptive use) for park cultural

landscapes. The 1980 GMP considered the “pastoral” zone as a natural resource; it is **both** cultural and natural too.

- How museum collections will be preserved?
- Determine Park’s interest in agrarian economics and evolution to modern farming — effects cultural resources, cultural landscape/natural resources
- Use and occupancy, formation, lease back, NPS programs, National Register nomination.
- Natural/cultural interface in Marin ranches.
- Lagunitas Creek, how to accommodate public access on ranches .
- Acquire Gallagher ranch within the park boundary-not owned by NPS.
- Angel Island Presidio — Immigration Museum location
- Cultural site stewardship program with Nike site as prototype
- Cultural landscape study/strategy for Olema Valley ranches
- 

### **Visitor Use and Experience Issues**

- How do we best provide visitor education given existing visitor use patterns?
- Regional recreation use can “take the heat off” NPS lands. Is a desired experience provided elsewhere in the regional recreation picture?
- Respond to changing area demographics and use conflicts.
- Can we make visitor use experience seamless?
- Establish GMP resource interpretation and education goals/objectives to promote long-term resource preservation and stewardship.
- Desired visitor experience/access — make conditions uniform across resource. How does status of the resource affect visitor experience?
- In natural areas, what is the capacity for human use and how can we make limitation palatable to the public? How do we do this and not make the park look and feel “public unfriendly?” The park must be inviting and public friendly.
- Support significance to people around the world-how to get the stories out connect beyond park boundaries (interpretive themes).
- Establish links to thematic related areas-heritage areas, other parks, NPS & non-NPS.
- Some of the public feels that that Park Service always says “No”(i.e., puts a fence around the resource and denies access). How could the NPS inspire higher levels of resource protection and invite the public to experience and protect resources? Make the public feel welcome in park?
- Cornerstones: “Parks to the People” (Interpretive themes).
- The regional recreation landscape must be defined. GGNRA planning must happen within the context of this broader landscape. Within this context, certain recreational opportunities may be best provided at sites outside of the park; not all uses can be accommodated within the boundaries of the park.
- Fort Mason/Presidio/General: increased conflicts between multiple user groups (runners, bike riders, etc.).

### **Visitor Experience / Transportation Issues**

- Muir Woods - resolve congestion, parking, and crowding problems.
- Car reduction strategy for Fort Baker and Marin Headlands
- Water taxi service to Fort Baker

- Auto reduction and reservation system for Muir Woods
- Vehicle intercept facility at TAM Junction
- Muir — what we structure visitor access and experience in woods to be
- Stinson Beach — Southern access? DFC water draw by visitors vs county
- How should the 1-280 scenic corridor easement be managed? Caltrans, SFPUD, and State of California must be involved.
- Develop management policy for fee parking at park sites.
- Incorporate alternative transportation in park planning.
- How do we get people to the park if we limit vehicle access? The park must provide alternatives, which will be costly and labor intensive to maintain and function.
- Water Taxi Service connecting key waterfront park site
- Light rail extension from Fishermans Wharf to Presidio/GG Bridge
- Transit Access and TDM
- Resolve transportation route on Alcatraz
- Fort Mason: status of F line
- Improve connection between upper and lower Fort Mason
- Doyle Drive plans
- Fort Point: resolve parking and circulation issues.
- Realization of Devils Slide Tunnel (provides stable auto access and opens up trail potential).
- Phieger Trail Plan/remove rail along creek to restore T&E habitat
- Conceptual trails plan and trailheads for all south lands
- Trailhead access locations identified for Pacifica Properties, Sweeney Ridge, Phleger, SF Watershed.
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### **Partnership, Coordination and Stewardship Issues**

- What will the partner interfaces and direction be?
- Define goals for relationships with Native American tribes associated with the park lands.
- What is role of park partners-unit by unit? The parks needs a framework that relates to park purpose and significance and establishes direction.
- Identify areas (if any) where the park wants a boundary expansion (vs. areas where someone else wants a park boundary expansion).  
Identify any new legislative authorities needed to help implement the GMP.
- Provide a framework for research as a component of the “Portal of Learning” idea/partnerships for research.
- Coordinate with partners: (1) connect park to diverse communities and thus tap talent to work with park and foster ownership of park and resources stewardship, (2) a “do it yourself” attitude is a “lost opportunity for community engagement,” (3) support “community-based stewardship,” (4) need foundation/context for implementing and guiding partnerships (in the “why” portion of GMP), and (5) framework for “growth and succession” of park partners (e.g., use of buildings).
- 82% of stewardship and visitor services is provided through the GOGA “extended team,” not the NPS. The percentage will likely increase, which will drive the need for public involvement and civic dialogue.
- A “framework for successful stewardship” is part of the NPS mission; not just a “how.”
- Create a model park for public involvement and sustainability. Define vision/framework. Establish a consistent set of visions.

- “Positioning” - Build an informed constituency. “Portal of Learning” is a component of GOGA’s significance.
- Consider a Golden Gate National Park/State Parks framework agreement.
- Ascertain management of these lands between GOGA and PORE.
- Coordinated watershed management.
- Lagunitas Creek- interagency cooperation to manage/protect/restore threatened and endangered species.
- Tomales Bay/Lagunitas Creek — state parks within boundaries — how to increase resource protection and NPS/State Park cooperative management.
- Future management of Marconi (common wheel) site.
- What to do with Angel Island?
- Mt Tam State Park, Angel Island - develop cooperative management strategies to increase resource protection.
- MVWO/Muir Beach - Integration of state parks into desired future conditions for whole area -- with watershed management
- Coordinated multi-agency watershed planning for Redwood Creek (Watershed Council).
- SF Watershed: need acknowledgement by City on NPS role.
- SF Watershed: develop coordinated approach to increase protection/restoration of natural resources.
- Cooperative Management Agreements between key San Mateo land manager San Mateo County, State Parks, Mid-Peninsula Open Space District, City where are support facilities located for maintenance, rangers Non-Federal Lands/NPS identity and Collaborative Management?

### **Facility Management and Operation Issues**

- What are the general facility needs?
- Ensure park is accessible to all (ADA, low income, minorities, etc.)
- Provide guidance to prioritize maintenance within limitations of resources.
- Identify location of and funding for new maintenance facilities park-wide.
- Identify locations of facilities to serve the park in total.
- Should park be a place for innovation? How can a goal on innovative programs/management/physical development enhance the park?
- Address public health and services (e.g., water, wastewater, food services).
- Integrate maintenance and resource management in a more comprehensive manner.
- Provide guidance for addressing hazards on the boundary interfaces and guidance for working with local governments to avoid continual increases in hazards.
- Location of bone yards (i.e., maintenance storage) in different areas of the park.
- Address future for operations facilities (location, size, co-location with partners to reduce cost).
- Provide framework for water supply and delivery and wastewater management.  
Identify location of visitor services and facilities throughout the park (e.g., trailheads and restrooms).
- Decision to move towards concurrent jurisdiction (for law enforcement and public safety) from proprietary and exclusive for resource and visitor protection — regulations and applicable laws.
- Identify location for wildland fire management facility with satellite locations in Mann and San Mateo property.
- Identify structural fire/EMS response central location at Fort Baker or upgrade station at Fort Cronkhite.



- Address visitor safety issues that involve existing hazardous conditions and the threat of natural disasters-mitigation?
- Centralized facility for law enforcement staff, vehicles, and equipment (one park, not north side/south side).
- How can law enforcement and rangers work together as one group to provide visitor and resource protection?
- How will we identify and address national security issues, such as changes in alert from orange to red?
- In addition to law enforcement, include communications/dispatch since they are/can be an integral part in keeping visitors and park personnel informed of closures due to and in instances of homeland security and also consideration for the placement of repeater sites for radio operability.
- Provide good guidance for Park Partners regarding facilities and programs them.
- Identify what will be accomplished by demolishing park housing — is it absolutely necessary? Establish NPS identity to public (so visitors know they are in a national park).
- Should we expand or limit: lodging, family/group camping, picnicking, reservable group areas? All are heavily requested by public.
- Identify types of commercial uses we want to expand or limit and where do we want.
- Factor in maintenance and staffing costs with decisions (e.g., new southern park lands in San Mateo).
- What to do with Mill Valley Air Force Station?
- What to do with 3 stables in San Mateo?
- Relocation of Golden Gate Bridge District Administrative and Maintenance Facilities off of prime resource to less sensitive site(s).
- Consensus on an overall equestrian facilities package for Mann Properties.
- Should we provide for housing for partners/staff/workers in the park?
- Should we consider any amount of additional new construction (of buildings) in the park?
- Construct a south district maintenance facility.
- FOMA: Future use of pier 4
- FOMA: Long term use decision on residences and officers club
- Sutro/Lands End: preserve Sutro Heights Park Gardens
- Complete and Integrate New Cliff House, Merrie Way Visitor Center Sutro Baths and Sutro Heights
- Preserve USS SF Memorial
- Preserve Ocean Beach Seawall and Esplanade
- Presidio: Museum Plans for Crissy/Main Post
- GG Bridge: relocation of maintenance and administrative facilities to Fort Scott and redesign the plaza

### **Residents and Gateway Community Issues**

- Identify and pay attention to the “sphere of influence” zone outside of park boundary.
- How would we include County Parks near San Mateo? Marina Green?
- The GGNRA needs to define the roles for cities and counties. How does park land/recreation land relate to city/county/state functions?

### **Not GMP Related Issues / Future Planning and Implementation**

### Clarify where the issue falls:

1. Things that can't be done
  2. Things that must be done
  3. Things that might be done at the GMP level
  4. Things that might be done (in other plans)
  5. Things that are not a planning issue
- 
- Articulate philosophical tenets for GOGA.
  - What if the mission blue butterfly becomes extinct? What would happen to these restoration areas? What would the new uses or management priorities be?
  - Identify the broad characteristics shared by parcels that “grow” the GGNRA.
  - Understand and communicate to park staff and public the park boundaries, both legislative and managed.
  - Address overflights and air tours and their effects on visitor experience and resource protection. Provide guidance for future FAA air tour management plan.
  - Park Partners should be trained in NPS Mission, tradition, values, and culture.
  - Coordinate determination and process for Independent Business Plans, Cooperative Use Agreements, and Special Use Permits.
  - This urban park must have clear guidelines and define how accessible the park is or can remain based on the primary NPS goals of preserving the resource. What do we change and what methods do we use to “recapture” maintenance and operational costs?
  - How can the park plan for and obtain the staff and funding to attract the expertise, hard/software, equipment, facilities, etc. to operate a sophisticated and complex urban park? What are the requirements, costs, and management systems needed?
  - Appropriateness and location of short-term leases and special permits.
  - Add “park identity” to GMP-level issues.
  - Impart park values to park partner and shareholders to clarify NPS land management.
  - Prioritize park actions and focus efforts where most needed.
  - Resolve conflicts and direction of projects — establish process/framework — decisions making process use foresee projects as test.
  - Identify any new initiatives or “Big Ideas” (such as sustainability themes, utility system overhauls, etc.) to consider.
  - A smooth, clear, in-budget process.
  - Consider the high cost of living in the Bay Area when making decisions (e.g., affordable housing for park employees).
  - Identify needs of diverse communities for services and facilities.
  - Plan should have built-in flexibility.
    - Articulate leasing and reference 36 CFR 18 & DO 38.
  - Develop a vast cadre of proponents for the direction the park is going.
  - Provide a clear framework for how the park will set its direction and priorities. (While it is beyond the scope of the GMP to list priorities or suggest internal organization that would be more productive, I would hope that the GMP can establish a framework, a momentum, for working more effectively toward our goals).
  - A plan that “sings,” that “inspires,” that sets series of visions that people will want to be part of.
  - Provide a supportive, engaged, interface for residents with a clear channel to communicate with the park.

- Build a constituency that feels a connection to the park and park mission, as well as park purpose and philosophy.
- A mini version of GMP (i.e., with excellent figures and maps available on the web) for the public (who may not want to read the full plan).
- Assess and affirm special role of urban NP.
- Adhere to EPA green building regulations for all federally funded building projects.
- Provide desired future conditions for the equestrian program.
- Clarify qualitative differences between NPS purpose and mission vs. local and regional agencies and the value of that difference to Bay Area communities.
- Provide desired future conditions for commercial services.
- Develop a dynamic process to limit/restrict access.
- Define resources in priority order —what is sacrosanct vs. sacrificial?
- The public and park partners are owners of stewardship of the park.
- The GMP process expands the sense of stewardship in the park, in the region, and in backyards.
- Public involvement and participation emulate park partnership philosophies.
- The park has context beyond its boundaries — region, statewide, national. How does this context help define mission purpose? Are we locally based? How much emphasis should be on local issues? Think of influences on the park from outside local region.
- A clear and distinct park identity is communicated to residents of the nine San Francisco Bay Area counties.
- NPS has land on Angel Island, including cultural resources, some of which include military structures that are integral to the park purpose.
- The GMP needs better management zone the “Special Use Zone” that was used in the 1980 GMP (e.g., for Green Gulch Farm). The PORE GMP Concepts Newsletter (December 2003) addresses in-holding by identifying what the zoning would be if the land is acquired by the NPS.
- What if PORE Foundation Document for GGNRA northern district lands is different from the GGNRA GMP Foundation Document? This could be addressed through park-wide and unit-specific statements of purpose and significance. The GGNRA GMP may also need to do some “retro-fitting” for the northern district lands.
- County planning processes are driven by very different factors than those that will drive the NPS planning process.
- What is “good” public involvement? Is it high attendance at meetings? A indicators of successful involvement should be defined.
- What is the difference between a “partner” and a “stakeholder?”
- Will there be a formal letter to agencies announcing start of GMP and asking for a representative to participate?
- Be sure other stakeholders have realistic expectations.
- While identifying unit-specific issues, don’t lose park-wide context.
- The Fire Management Plan has data needs that overlap with the GMP.
- How does GMP affect GOGA-wide programs and budget priorities?
- The FY 04-08 CRPP budget program was developed with data needs for the GMP in mind, but funding sources have constraints on timing and appropriate tasks. Not all funds will be available in FY04. Also, the cultural landscape program is not locally controlled and has not getting the funding needed to completed assessments for the GMP.
- Where does social science fit in? Public input is sometimes confused with social science input. The planning team must identify social science needs for the GMP. Some social science data are already available, including five years visitor surveys at six locations in the park.

- Data on economic values and effects of the park on local/regional economics are needed.
- The GOGA administrative history has just been published and will provide a good tool for understanding the parks' publics. This history emphasizes that park's national significance.
- Bolinas/Stinson - establish GOGA identity at Bolinas Lagoon area.
- Miwok Heritage Center?
- Water consumption in Mann; visitor facilities demands on water — Mt Tam and Marin Headlands
- Marin Headlands — DFC for visitor experience and access to Conselman and other Headlands areas
- Muir Woods — Install reservation system
- Alcatraz: amend DCP to include consideration of new nesting seabird colonies at north end of island — may require seasonal limits on visitation.
- Ocean Beach: make clear statement of NPS policy/position on shoreline stabilization.
- Commercial fishing?
- Funston: control off-leash dogs
- Golden Gate Bridge: National Register of Historic Places Nomination
- Alcatraz: stabilize all buildings that impact visitor safety
- GG Bridge: rehab plans for next 20 years
- Fort Mason: implementation plan — upper fort mason/traffic, landscape, etc.
- Fort Miley: VA hospital/Ft Miley landscape, collaboration
- Alcatraz: improve access around island - more circulation options
- Ft. Miley: improve park identity here
- Marina Green: establish sense of continuity of park in this area
- Ocean Beach: improve NPS identity here.
- San Mateo inventory of natural resources threats on new lands.